# Building closer partnerships with Māori Collaborate Co-Design Empower



Ka āwhinatia koe e te anga haere kōtui nei ina pākia nuitia te pānga ki te Māori e te mahi e whakaarohia ana, ina hāngai ake te haere kōtui, te hoahoa tahi rānei me te ū ki te ture o tēnei wā (hei tā te Anga Whakapāpā me ngā Mātāpono - www.tearawhiti.govt.nz).

Ka tautokona hoki ngā hoa haere kōtui titiro whakamua e whakaata ana i ngā hiahia o ngā hapori Māori me te Karauna e pai ake ai ngā putanga ka whakatinanahia mā ngāi Māori me te Karauna.

Mā te whakatinana tika i te anga haere kōtui e taurite anō ai te whai mana me te whai rauemi a ngāi Māori me te Karauna, mā te whakamana, mā te tautoko a tēnā i tā tenā i tāpae ai ki ngā haerenga kōtui motuhake.

This framework will assist you when Māori interests are significantly affected by the proposed actions, and a partnership or co-design approach is appropriate within existing statutory settings (as per the Engagement Framework and Guidelines - www.tearawhiti.govt.nz).

It will support future focussed partnerships that respond to the needs/interests of Māori communities as well as the Crown, and deliver improved outcomes for Māori and the Crown.

Appropriate application of the partnership framework will rebalance some of the power and resource imbalances between Māori and the Crown by recognising and sharing the contribution each party brings to specific partnerships.

# **Principles**

- 1. Build the relationship before focusing on the work
- 4. Ensure outcomes are meaningful to all parties

- 2. Plan together from the start

- 5. Be open, be flexible and accept risk



- 3. Value each parties' contribution and knowledge
- 6. Share decision-making

# **Collaborate**



The Crown and Māori work together to determine the issues/problems and develop solutions together that are reflected in proposals. Each party retains its own decision making ability.

### The parties:

- Make time for whakawhanaungatanga
- Take time to learn the history of the relationship before engaging
- Learn about and respect each other's
- Relationship is mana-enhancing
- Work to build trust
  - Each do what they agreed to do in a timely
- Communicate openly and clearly
- Agree what success looks like

Are transparent about their responsibilities and what level the responsibility is exercised at

### **Examples**

- Some historical Treaty of Waitangi settlement negotiations
- Rangatahi Courts

# Co-design



The Crown and Māori partner to determine the issue/problem, design the process and develop solutions. The Crown and Māori make joint decisions.

#### The parties:

- Agree on joint reporting and evaluation
- Have clearly defined outcomes and a common agenda
- Look to mātauranga Māori for solutions
- Share resources such as staff, premises, equipment
- Accept risk as part of achieving a better way of working together
- Acknowledge that mistakes may be made when trying new solutions
- Actively look for opportunities to share or delegate decision making

### **Examples**

- Some historical Treaty of Waitangi settlement negotiations
- Te Urewera Board
- Waikato River Authority
- Matariki Court

# **Empower**



Māori decide and the Crown assists in implementing the decision made by Māori.

### The parties:

- Agree each may lead at different times (tuakana/teina)
- Actively look for opportunities and agree if and where the Crown's decision making is delegated
- Acknowledge the Crown's role is as enabler and implementer not decision-maker
- Equal contributions by all partners

### **Examples**

- Whānau Ora model
- Ngāti Whare/Scion/PGF partnership
- Te Mātāwai