

Ka āwhinatia koe e te anga haere kōtui nei ina pākia nuitia te pānga ki te Māori e te mahi e whakaarohia ana, ina hāngai ake te haere kōtui, te hoahoa tahi rānei me te ū ki te ture o tēnei wā (hei tā te Anga Whakapāpā me ngā Mātāpono – www.tearawhiti.govt.nz).

Ka tautokona hoki ngā hoa haere kōtui titiro whakamua e whakaata ana i ngā hiahia o ngā hapori Māori me te Karauna e pai ake ai ngā putanga ka whakatinanahia mā ngāi Māori me te Karauna.

Mā te whakatinana tika i te anga haere kōtui e taurite anō ai te whai mana me te whai rauemi a ngāi Māori me te Karauna, mā te whakamana, mā te tautoko a tēnā i tā tenā i tāpae ai ki ngā haerenga kōtui motuhake.

This framework will assist you when Māori interests are significantly affected by the proposed actions, and a partnership or co-design approach is appropriate within existing statutory settings (as per the Engagement Framework and Guidelines – www.tearawhiti.govt.nz).

It will support future focussed partnerships that respond to the needs/interests of Māori communities as well as the Crown, and deliver improved outcomes for Māori and the Crown.

Appropriate application of the partnership framework will rebalance some of the power and resource imbalances between Māori and the Crown by recognising and sharing the contribution each party brings to specific partnerships.

Principles

1. Build the relationship before focusing on the work
2. Plan together from the start
3. Value each parties’ contribution and knowledge
4. Ensure outcomes are meaningful to all parties
5. Be open, be flexible and accept risk
6. Share decision-making

Collaborate

The Crown and Māori work together to determine the issues/problems and develop solutions together that are reflected in proposals. Each party retains its own decision making ability.

The parties:

- Make time for whakawhanaungatanga
- Take time to learn the history of the relationship before engaging
- Learn about and respect each other’s tikanga
- Relationship is mana-enhancing
- Work to build trust
- Each do what they agreed to do in a timely manner
- Communicate openly and clearly
- Agree what success looks like
- Are transparent about their responsibilities and what level the responsibility is exercised at

Examples

- Some historical Treaty of Waitangi settlement negotiations
- Rangatahi Courts

Co-design

The Crown and Māori partner to determine the issue/problem, design the process and develop solutions. The Crown and Māori make joint decisions.

The parties:

- Agree on joint reporting and evaluation
- Have clearly defined outcomes and a common agenda
- Look to mātauranga Māori for solutions
- Share resources such as staff, premises, equipment
- Accept risk as part of achieving a better way of working together
- Acknowledge that mistakes may be made when trying new solutions
- Actively look for opportunities to share or delegate decision making

Examples

- Some historical Treaty of Waitangi settlement negotiations
- Te Urewera Board
- Waikato River Authority
- Matariki Court

Empower

Māori decide and the Crown assists in implementing the decision made by Māori.

The parties:

- Agree each may lead at different times (tuakana/teina)
- Actively look for opportunities and agree if and where the Crown’s decision making is delegated
- Acknowledge the Crown’s role is as enabler and implementer not decision-maker
- Equal contributions by all partners

Examples

- Whānau Ora model
- Ngāti Whare/Scion/PGF partnership
- Te Mātāwai

The Office for Māori/Crown Relations

The principles for developing effective partnerships do not create new legal obligations on Crown agencies or override existing statutory obligations or duties. The principles should instead guide and support Crown agencies processes and decision-making. Agencies will consider the specific context of the relevant issue, policy or initiative and decide how to apply the principles.